## र्रेगा गहिर

Responsiveness and Adaptability: Insights into Leadership in Turbulent Times.

Proceedings of First Rigter Conference

© 2023 Norbuling Rigter College

The views expressed in this proceeding are those of the authors and not of Norbuling Rigter College.

No part of this proceeding may be reproduced or transmitted in any form without permission from the publisher.

ISBN 978-99980-796-0-1

**Editorial Team** Assistant Professor Karma Pedey (Managing Editor) Professor Kinga Dakpa Aaditya Pradhan (PhD) Tandin Dorji (PhD)

Layout and Design: Tashi Tobgay, ICT Manager

Published by College Research Committee Norbuling Rigter College PO Box 1211, Paro, Bhutan www.nrc.edu.bt

## Preface

In its Fifth Year of establishment, Norbuling Rigter College organised its First Rigter Conference on 16<sup>th</sup> September 2022. This platform aims to bring together scholars and academicians from different institutes to contribute and share ideas to enrich our academic world.

The highlight of the one day Rigter Conference was the presence of the Keynote Speaker, *Professor T.S. Powdyel, former Minister of Education.* There were eleven presenters from four institutions. The sessions were divided thematically into four.

The First session was on the theme Leadership and Values. The papers presented in this session are *Leadership without entitlement mentality*, values: A catalyst for Responsive Leadership The Bhutanese and Compassionate Warrior: Bhutanese Leadership Model for Turbulent Times. The second session was on the theme Leadership and Education. The papers are titled: A critical examination of educational leadership in the backdrop of a pandemic: A conceptual study from the Gedu College of Business Studies (GCBS) perspective, Impact of Responsiveness on Leadership of academicians in turbulent times and Teachers' Adaptability to Online Teaching during the COVID-19 Pandemic. The third session was on the theme Leadership and ૡદ્દેવઃર્ગ્નેન્જીભાગસુયાગ્રીયુવા Buddhist Perspectives and was presented in Dzongkha

ૡૣ੶୩੶૱૾૾୩ਫ਼ੑੑੑઽ੶ਲ਼ૡ૽ૼ੶ૡ૽૿ૢઽૣਖ਼੶ૡૢૼ੶૿૽ૡૻૹૻ૱ૻૡ૱ૡૡૢૡૻૡ૽૾૱ૡ૽ૢૢ૽ૡૻૡ૾ૺ૱ૡ૽ૢૼૡૢૼૡૢૻૡ૱૱૱ૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡૡ

🖣 and འགོ་གིད་པའི་ཕུད་ཆོམ། The fourth and the final session was on the theme

**Leadership and Responsiveness.** The papers presented are *Effective* Leadership for Crisis Management, Handling the economic pressures due to the Covid-19 pandemic – A Case Study of Amul, Balanced Scorecard and Level-5 Leadership Approach – A Readiness towards Responsiveness and Adaptability.

In his concluding remarks, the Chair Person of the College Research Committee mentioned that Rigter Conference will be an annual academic event.

The Rigter Conference envisions to give a distinct academic character to Norbuling Rigter College.

## Contents

Preface
Keynote Address
Leadership and Values Leadership without entitlement: the case of Paro College of Education during the pandemic
Dr. Lungten Wangda, Lecturer,PCE
Bhutanese values: A catalyst for Responsive Leadership
The Compassionate Warrior: Bhutanese Leadership Model for Turbulent Times23-33 Dr. Tandin Dorji, President, NRC
Leadership and Buddhist Perspectives
ૡદેં વર્ૠું જે પ્લે મેં પુર્વે તે પુર્વે તે પ્લે મું પુરુ છે
Lopen Ngawang, Sr. Lecturer, PCE
วัส ธ์ส สรามนิ ธิ์ฬ ซู๊าน สู ๆ เฉพานที่ เนิร น ฑิ เซรา ธิ์ฬ เ
Lopen Pema Tshering, Sr. Lecturer, NRC
Leadership and Education
Educational Leadership and Pandemic: A Conceptual Case Study of Gedu College of Business Studies (GCBS)
Purnendu Basu, Sr. Lecturer, GCBS
Impact of Responsiveness on Academic Leadership in turbulent times
Adaptability to Online Teaching: the GCBS experience
Leadership and Responsiveness Effective Leadership for Crisis Management: A Cognitive-Affective Approach 115-125 Dr. Jose Mathews, Sr. Lecturer, GCBS
Challenges of the pandemic on the Dairy Industry: A Case Study of Amul's responsiveness
Dr. Stephen Victor, Professor, RTC
Balance Scorecard and level-5 leadership approach: a readiness towards responsiveness and adaptability
Concluding Remarks